President's Report to the Board of Trustee March 1, 2018

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

	0	
•	March 1	'ReNew You: Health for Every Body' – Ash Flat Campus
•	March 1	PAX Prep Workshop – Mountain View Campus
•	March 2	WRAAA 1 st Quarter In-Service – Ash Flat Campus
•	March 3	Ladies' Luncheon – Mountain View Campus
•	March 5	Transfer Fair – Melbourne Campus
•	March 6	Interpretive Event – Melbourne Campus
•	March 8	Elementary Quiz Bowl – Melbourne Campus
•	March 8	'ReNew You: Health for Every Body' – Melbourne Campus
•	March 9	HLC Steering Committee Meeting – Melbourne Campus
•	March 12	Chamber of Commerce Board of Directors Meeting – Mountain
		View Campus
•	March 13	Arkansas Department of Veteran Affairs Quarterly Training –
		Mountain View Campus
•	March 13	Izard County Retired Teachers – Melbourne Campus
•	March 13	American Red Cross Blood Drive – Melbourne Campus
•	March 14	IST Industry Workshop – Ash Flat Campus
•	March 15	Criminal Justice Industry Workshop – Ash Flat Campus
•	March 15	'ReNew You: Health for Every Body' – Ash Flat Campus
•	March 15	ESL Information Session – Ash Flat Campus
•	March 16	Realtors CE Class – Ash Flat Campus
•	March 27	International Day – Melbourne & Mountain View Campuses
•	March 27	Stone County Master Gardeners – Mountain View Campus
•	March 28	Elementary Quiz Bowl – Melbourne Campus
•	March 28	Living Well with Diabetes Workshop – Melbourne Campus
•	March 29	International Day – Ash Flat & Mammoth Spring Campuses
•	March 30	Real Life Church Good Friday Service – Melbourne Campus

Ozarka College Events – Last Month's Events

•	February 2	New Employee Orientation
•	February 8	'ReNew You: Health for Every Body' – Melbourne Campus
•	February 9	'Get Real-Here's the Deal' – Melbourne Campus
•	February 9	HLC Steering Committee Meeting – Melbourne Campus
•	February 11	Sweetheart Pageant – Melbourne Campus
•	February 13	Tri County Cattlemen's Association – Melbourne Campus
•	February 13	Town Hall Meeting – Ash Flat Campus
•	February 16	WRAAA In-Service – Melbourne Campus

•	February 21	Senior High Quiz Bowl – Melbourne Campus
•	February 21	Single Parent Scholarship Meeting – Ash Flat Campus
•	February 22	Arkansas Arts Center Children's Theater – Melbourne Campus
•	February 22	Simple Steps to Online Safety – Melbourne Campus
•	February 23	CNA Testing – Ash Flat Campus
•	February 26	PAX Prep Workshop – Ash Flat Campus
•	February 27	PAX Prep Workshop – Melbourne Campus
•	February 28	PAX Prep Workshop – Mammoth Campus

College Governance

- We are still researching viable options for student housing. We are not planning to recommend assuming any additional debt to achieve this need at this time.
- We are still planning to advance the Surgical Technology degree and certificates.

Academics

Dr. Keith McClanahan, Provost and Executive Vice President of Learning:

- Participated in New Employee Orientation on the Melbourne Campus February 2
- Submitted the AAS, Technical Certificate and Certificate of Proficiencies in Automotive Technology to HLC for approval February 5
- Attended the Institutional Professional Development Program on the Melbourne Campus
 February 22

Student Services/Enrollment Information

Dr. Josh Wilson, Vice President of Student Services:

- Collaborating with Northcentral COOP to develop a comprehensive Career and Technical Education articulation program among area high schools for more participation and seamless transition to College.
- Helped facilitate *Get Real, Here's the Deal* financial literacy program for area high school students at Calico Rock and Melbourne. The program is a UA Extension Services initiative designed to prepare HS juniors and seniors for the realities of life after graduation.
- Registered for ACT ENROLL, a leads-generating database which will provide two-year colleges access to a host of demographic and educational variables for any high school senior in the ACT database who belongs to one of the following categories: low-income, first-generation, or minority.

Zeda Wilkerson, Registrar, Records, and Testing:

- Kelly is contacting students who completed in December, and have not picked up their diplomas.
- Semester compliance emails sent to faculty, staff, and/or students as required:
 - FERPA Information
 - Drug and Alcohol Prevention Program
 - ACT 843 Preventing Unplanned Pregnancies
- Notifying graduates who have filed an intent to graduate in May about Commencement.

- Compliance Review Team met February 22nd.
- Held meetings with various Student Services departments to discuss Communications Plans.
- CORE Drug and Alcohol surveys were sent out.

Laura Lawrence, Director of Financial Aid:

- Conducted Financial Aid High School presentations at Rural Special and Mammoth Spring schools.
- Conducted Smart Financial Aid Workshop Highland High School Seniors on February 13.
- Administered ACT to 23 high school students on February 10.
- Assisted with the planning of Get Real Here's the Deal for Calico Rock High School Seniors on February 9.
- Assisted with the planning of Get Real Here's the Deal for Melbourne High School Juniors on February 23.
- Presented consumer information in Compliance Review Team Meeting.
- Volunteered two nights for hospitality room and concession stand for the Junior High District Tourney hosted at Melbourne High School.
- Volunteered three nights for the concession stand for the Senior High Regional Tourney hosted at Melbourne High School.

Rylie Bevill, Associate Director of Admissions:

- Presented for Get Real Here's the Deal programs for Melbourne and Calico Rock high schools.
- Used the t-shirt cannon and passed out Ozarka logoed pompoms at District Tournament hosted at Calico Rock HS.
- Facilitated admissions and agriculture program visits to Shirley, Kosh, and Alton high schools to present on Ozarka offerings.
- Traveled with Dr. Orr and James Spurlock to Kosh for the FFA Career Day fair.
- Received additional procedures training for Chrisha Sevell (PT Admissions Asst) and me to help cover Admissions while Wanda is out on medical leave.

Student Success Center

Student Success Center/Career Planning Services, Megan Scott and Kendra Smith:

- Career Planning Workshops presented at Mountain View and Ash Flat for Freshman Seminar.
- Presentation of PAX-PN Preparatory Workshops in Ash Flat, Melbourne, Mountain View, and Mammoth Springs.
- Press Release submitted for IST Industry Workshop scheduled for March 14.
- Press Release submitted for Criminal Justice Industry Workshop for March 15.
- Attended NACADA Region 7 Conference in Little Rock.
- Participated in Get Real Here's the Deal for Calico Rock and Melbourne High School.
- Face to face SAP meetings.
- Introduced NetTutor to CTE students.

Career Pathways

Amanda Engelhardt, Director of Career Pathways:

- Distributed gas cards to students on all four campuses (qty. 72).
- Five students are receiving assistance to cover their child care expenses.
- Career Pathways had approximately 170 student contacts in February.

TRIO Student Support Services

Tracy Cone, Director of TRIO:

- Participated in "Get Real Here's the Deal February 9th and 23rd.
- Transfer Services
 - Postcard mail out regarding Transfer Fair at Ozarka College.
 - UCA representative on Melbourne, Ash Flat, & Mountain View.
 - ASU Transfer Trip February 23.
- Professional Development
 - National Academic Association Regional Conference, Little Rock, AR February 20-22.
 - Focus and Getting the Right things done Webinar January 30.
- Cultural Enrichment Event James and the Giant Peach February 16
- Annual Performance Report preparation
 - Reviewing data to ensure accuracy for reporting
- Leadership Conference planning
 - Clinton Library meeting space and tour
 - Ryan Eller workshop facilitator

Veteran Services

Tess Weatherford, Coordinator:

- Certified all VA students for the Spring semester- Feb. 3.
- Attended Graduation committee meeting- Feb. 5.
- Participated in Get Real Here's the Deal with Calico Rock high school- Feb. 9.
- Mailed VA shopping sheets and sent Principles of Excellence letters to new VA students.
- Rural Special Financial Aid night- Feb. 19.
- Attended HLC Criterion One committee meeting- Feb. 20.
- Attended Compliance Review committee meeting- Feb. 22.
- Attended Simple Steps to Online Safety lecture- Feb. 22.
- Participated in Get Real Here's the Deal with Melbourne high school- Feb. 23.
- Continue to work on Consumer Information with Laura Lawrence.

Finance

Tina Wheelis, Vice President of Finance:

- The budget process for the 2018-2019 fiscal year has begun. All departmental budget requests are due to the Finance Office by March 15, 2018.
- Annual employee performance evaluations were conducted during the month of February.

- Legislative auditors, Kira Mills and Rachel Henrickson, have been on campus conducting the 2017 annual audit.
- New Employee Orientation was conducted on Friday, February 2nd.

Planning and Institutional Research

Dr. Deltha Sharp, Associate Vice President of Planning and Institutional Research:

- Coordinated ReNew You extension program for the Blue and You Foundation Grant
- Completed Title III Eligibility Submission
- Initiated CCSSE to be conducted in March
- Worked with several departments/committees on assessment plan and retention
- Attended all HLC team meetings

Administration

Jason Lawrence, Vice President of Administration:

• Listed in scheduled events

Grounds

Shane Kinion, Grounds – Landscape Supervisor:

• Preventative maintenance – All Campuses

Maintenance/Facilities

Marty McFarlin, Director of Maintenance:

- Preventative maintenance
- Finance Renovation

Safety

• No issues reported

Ash Flat

Kim Whitten, Campus Director:

- February 7 UCA Recruiter
- February 8, 15, & 22 Renew You program
- February 13 Sharp County Health Coalition Town Hall Opiate crisis
- February 22 CNA testing HHS concurrent students

Mammoth Spring

James Spurlock, Campus Director:

- February 6 TRiO Representative on Campus
- February 13 Financial Aid Representative on Campus
- February 13, 27 Student Services Representative on Campus

Mountain View

Lindsay Galloway, Campus Director:

- February 5 UCA Admissions, Mike Isom, on MV Campus
- February 8 Lunch & Learn Lecture Series by UAEX

- February 12 SCCRC Meeting at Dorcas House
- February 12 ACS Meeting at Cornerstone
- February 13 Stone County Trail Coalition Meeting on MV Campus Signup
- February 15 ACS ED Evaluation at Cornerstone
- February 15 Lunch & Learn Lecture Series by UAEX
- February 16 Diversity & Cultural Events Committee Meeting
- February 19 Financial Aid night at RSHS
- February 21 Stone County Youth Leadership Program City & County Government and Civic Duty
- February 22 ACS Meeting with Invu. Tech
- February 22 Lunch & Learn Lecture Series by UAEX
- February 23 Division Meeting in Melbourne
- February 23 Retention Committee Meeting in Melbourne
- Campus signage project complete Contractor Stone County Ironworks

Advancement

Suellen Davidson, Director of Advancement:

- Quarterly Foundation Board Meeting, February 6
- Prepared for Mountain View Ladies' Luncheon on March 3
- Prepared and mailed 300 individual gala invitations
- Secured 17 Gala Corporate Sponsors
- Assisted Student Services with "Get Real, Here's the Deal" program for Calico Rock and Melbourne high school juniors
- Volunteered at area District and Regional Basketball tournaments

Public Relations and Marketing

Manda Jackson, Director of Public Relations and Marketing:

- Submitted 11 press releases in February regarding Mtn. View signage, solo flight, GED classes, Military Friendly status, Ladies' Luncheon, IST and Criminal Justice workshops, ESL information meeting, HLC steering committee preparations, Spring Gala, etc.
- Created social media posts regarding above listed press releases, Aviation visit to ICC
 High School, Blue&You/Fitness Center door prize winners, Simple Steps to Online
 Safety professional development that was presented by Ken Barton, TRIO trip to
 Arkansas State University, Rylie representing Ozarka at the 1A District basketball
 tournament in Calico Rock, Ag program promotion, upcoming diabetes workshop, Get
 Real-Here's the Deal program, Pell disbursement info, ReNew You workshops, upgrades
 to the library, inclement weather, transfer opportunities, LPN application deadline, etc.
- Designed and printed flyers for continuing education classes and industry workshops
- Designed and ordered t-shirts for Agriculture program
- Updated Agriculture billboard design to install in Cave City
- Ordered promotional items for upcoming Project Graduations, parades, etc.
- Worked with Admissions to plan upcoming mailers regarding spring registration
- Photos taken:
 - Get Real, Here's the Deal on 2/9
 - HLC Steering Committee meeting on 2/9

- Met with Josh and Rylie regarding upcoming PR and Marketing initiatives for admissions/spring registration on 2/5 and 2/26
- Graduation Committee meeting on 2/5
- Diversity and Cultural Events Committee meeting on 2/16
- Criterion One (HLC planning) meeting on 2/20
- International Day planning meeting on 2/26

Travel/College Representation

Dr. Richard Dawe, President:

 Meeting with WRMC in Mountain View regarding Surgical Technology Program, February 14

Dr. Keith McClanahan, Provost and Executive Vice President of Learning:

- Attended a meeting with White River Medical Center in Mountain View, February 14
- Attended the CAO Meeting in Little Rock, February 28

Manda Jackson, Director of PR & Marketing:

• HSB Area Chamber of Commerce board meeting, February 15, Horseshoe Bend

Suellen Davidson, Director of Advancement:

- Arkansas Community Colleges Leadership Institute, February 20-22, Little Rock
- Foundation Board member visit, February 23, Ash Flat

Trish Miller, Director of Adult Education

- February 2—Trish attended a WAGE state meeting in Little Rock.
- February 15—Trish Miller attended a budget meeting in Little Rock.
- February 21—Trish Miller attended an LEA meeting in Little Rock.
- February 28-March 1—Trish Miller attended the WIOA Partners meeting in Little Rock.

James Spurlock, Mammoth Spring Campus Director:

- February 8 Mammoth Spring Chamber of Commerce Mammoth Spring, AR
- February 7,14,21,28 Thayer/Mammoth Spring Rotary Club Meeting Mammoth Spring, AR
- February 21 Koshkonong High School Career Fair Koshkonong, MO
- February 23 Division Chair/Site Director's Meeting Melbourne, AR
- February 23 Retention Committee Meeting Melbourne, AR
- February 26 Mammoth Spring High School Financial Aid Night Mammoth Spring, AR
- February 27 Koshkonong High School Recruiting Visit Koshkonong, MO
- February 28 Salem Chamber of Commerce Meeting Salem, AR
- February 28 Alton High School Recruiting Visit Alton, MO

Kim Whitten, Ash Flat Campus Director:

- February 5 Spring River Innovation Hub board meeting, Little Rock
- February 8 Highland School Rotary Backpack presentation, Highland
- February 12, 26 Quad Cities Rotary Club, Highland
- February 13 Smart Financial Planning Financial Aid workshop HHS, Highland
- February 23 Division Chair, Retention, and HLC Committee meetings, Melbourne
- February 27 Innovation Hub Board of Directors board meeting, Cherokee Village

Amanda Engelhardt

• Career Pathways Director's Retreat, Russellville, February 15th and 16th.

Zeda Wilkerson

- Arkansas Collegiate Drug Education Committee Meeting, Little Rock, February 2.
- Southern Association of College Registrar's and Admissions Officials Conference, Murfreesboro, TN, February 11-14th.

Dr. Josh Wilson

• CSAO Meeting Spring 2018, ADHE, Little Rock, February 28.

Tentative Discussion Items for Next Board of Trustees Meeting:

- Board Retreat options for 2018
- Enhanced Concealed Carry update
- Student Housing update
- HLC CFI update

Tentative Action Items for Next Board of Trustees Meeting:

- Monthly and Year to Date Financial Reports
- Surgical Technology program approval

Kudos:

• Maintenance department is doing a great job with the refurbishment of the Finance spaces.

Dr. Dawe's Comments:

• We are planning for, and looking forward to, our 2018 Commencement. As is always the case we are seeking a great speaker this year and appreciate the recommendations that we have had to date.

Monthly Financial Reports:

A	B	C	D	Ε	F	G	H	l J	K	L	M
Ozarka College				Г		П					
Unrestricted Current Funds											
July 1, 2017 through February 28, 2018											
					Actual	П	Actual	Budgeted		Percentage	
	Approved		Revised		Month to Date		Year to Date	Balance to Collect	tor	Realized	
	2017 - 2018 Budget		2017 - 2018 Budget		Revenue/Expense		Revenue/Expense	Balance to Expen	se	To Date	
Revenues:											
Tuition & Related Fees	2,782,340		2,782,340		810,656		2,120,103	662,2	237	76.20%	
Program & Course Related Fees	435,465		435,465		127,036		302,357	133,1	108	69.43%	
Testing Services	72,850		72,850		23,528		50,367	22,4		69.14%	
Sales Tax Proceeds	468,600		468,600		29,960		263,267	205,3		56.18%	
Interest Income	4,685		4,685				2,636		149	56.27%	
Other Income	67,270		67,270		1,303		55,981	11,2		83.22%	
General Revenue	3,126,500		3,126,500		182,617		2,173,950	952,5	550	69.53%	
Workforce 2000 Funding	1,271,850		1,271,850		104,654		837,236	434,6	514	65.83%	
Carryover Funds - Previous Years *	0	В	64,500					64,5	500	0.00%	
Auxiliary Income - Culinary Café	9,900		9,900					9,9	900	0.00%	
Auxiliary Income - Bookstore	0		0						0	#DIV/0!	
Auxiliary Income - Preschool	<u>0</u>		<u>0</u>				<u>250</u>	(2	250)	#DIV/0!	
Total Unrestricted Revenues	8,239,460		8,303,960		1,279,755		5,806,149	2,497,8	311	69.92%	
Expenses:											
Regular Salaries	4,432,180		4,432,180		305,189		2,552,186	1,879,9	994	57.58%	
Extra Help Salaries	108,800		108,800		10,303		51,341	57,4	159	47.19%	
Fringe Benefits	1,688,420		1,688,420		122,357		954,536	733,8	384	56.53%	
Supplies & Services	1,068,945	A,B	1,060,300		44,596		669,761	390,5	539	63.17%	
Travel	83,015	Α	71,985		4,329		40,571	31,4	114	56.36%	
Utilities	444,460	Α	432,135		18,268		233,328	198,8	307	53.99%	
Capital Outlay	39,960		39,960				21,031	18,9	929	52.63%	
Bond Payments	373,680		373,680				284,072	89,6	808	76.02%	
Contingency	<u>0</u>	Α	96,500					96,5	500	0.00%	
Total Unrestricted Expenditures	8,239,460		8,303,960		505,043		4,806,825	3,497,1	135	57.89%	
				L							
					Net Income or (Loss	3)	999,324				
A = Midyear review adjustments	96,500										
B= Federal Financial Aid Audit	64,500										
						T					
						\forall					

	A	В	C D	E	F	G H	I J	K L	M	N	0
	Ozarka College										
	Restricted Funds										
	July 1, 2017 through February 28, 2018										
						Actual	Actual	Budgeted		Percentage	
;		Approved	Adjustments		Revised	Month to Date	Year to Date	Balance to Collect		Realized	
3		- 2018 Budget				Revenue/Expense			_	To Date	
٥ 4		- 2018 Budget	2017 - 2018 Bud	get	2017 - 2018 Budget	Revenue/Expense	Revenue/Expense	Balance to Expens	se	To Date	
4 5	Expenditures:										
	Student Aid Expenditures AR Challenge Awards	250,000			250,000		112.375	137.625		44.95%	
	AR Future Grant	75.000			75,000		112,375	75.000		44.95% 0.00%	
	Federal Tuition Assistance	75,000	B 1.44	0	1,440		1.440	75,000		100.00%	
	Go Grant	50,000	1,44	U	50,000	8,750	20,250	29,750		40.50%	
	Federal Work Study	50,000			50,000	4.686	25,281	24,719		50.56%	
	PELL Grant	3,250,000			3,250,000	1,312,615	2,870,666	379,334		28.92%	
	SEOG Awards	30.000			30.000	15,000	30.000	313,334		0.00%	
	Student Loans	1,750,000			1,750,000	290,502	939,962	810,038		53.71%	
	Miscellaneous Scholarships	-	47,00	0	47,000	23,500	46,250	750		0.00%	
	Student Aid Expenditures	5,455,000	48,44		5,503,440	1,655,053	4,046,224	1,457,216		73.52%	
8	Student Aid Experiantires	5,455,000	40,44	U	5,505,440	1,000,000	4,040,224	1,407,210		7 3.32 /6	
9	Federal Grant Expenditures										
	Career Pathways Initiative	257,200			257,200	18,356	172,598	84,602		67.11%	
	Carl Perkins	114.200			114,200	18.042	71,331	42,869		62.46%	
	Direct & Equitable Grant	26.100			26.100	2,023	14,984	11,116		57.41%	
	TRIO Grant	287,000			287,000	20,629	182,460	104,540		63.57%	
	Federal Grant Expenditures	684,500		_	684,500	59.051	441,372	243,128		26.66%	
5	rederal Grant Expenditures	004,300		-	004,300	33,031	441,572	243,120		20.00%	
6	State Grant Expenditures										
	Special Projects		A 42.82	4	42.821	3.810	19.821			46.29%	
	Adult Basic Education Grant	129,700	42,02		129,700	9,914	80,312	49,388		61.92%	
	Arkansas Works Career Facilitator Program	24,000			24,000	5,514	498	23,502		2.08%	
-	Blue & You		A 46	3	463	120	44,411	23,502		9592.07%	
-	General Adult Education Grant	58,500	1		58,500	4,801	39,710	18,790		67.88%	
_	State Grant Expenditures	212,200	43,28	4	255,484	18,645	184,753	91,680		72.31%	
4		212,230	45,20	-	200,404	10,040	104,703	51,000		72.01/0	
	Total Restricted Expenditures	6,351,700	91,72	4	6,443,424	1,732,749	4,672,349	1,792,024		72.51%	
6	Total Restricted Experiolitures	0,351,700	91,72	4	0,443,424	1,732,749	4,672,349	1,792,024	+ +	72.51%	
7											
	A = Carry over funds from FY17										
	A = Carry over funds from FY17 B = Grant Awarded after start of fiscal year										
0	D - Grant Awarded after start of fiscal year										

	A	В	С	D	Е	F	G	Н	1	J	K	L	M	R
1	Ozarka College													
2	Unrestricted Current Funds - Fiscal Comp	arison												
3	July 1, 2017 through February 28, 2018	20	2017 - 2018 Fiscal Year						2	01	6 - 2017 Fiscal Yea	ar		
4														
5				2017 - 2018 Actual		Percentage of					2016 - 2017 Actual		Percentage of	
6		Revised		Year to Date		Budget Realized			Revised		Year to Date		Budget Realized	
7		2017 - 2018 Budget		Revenue/Expense		as of 02/28/18			2016 - 2017 Budget		Revenue/Expense		2/28/2017	
8														
9	Revenues:													
10	Tuition & Related Fees	2,782,340		2,120,103		76.20%			2,546,350		2,214,423		86.96%	
11	Program & Course Related Fees	435,465		302,357		69.43%			360,000		328,089		91.14%	
12	Testing Services	72,850		50,367		69.14%			71,050		49,970	_	70.33%	
13	Sales Tax Proceeds	468,600		263,267		56.18%			447,600		299,578		66.93%	
14	Interest Income	4,685		2,636		56.27%			4,300		2,697		62.72%	
15	Other Income	67,270		55,981		83.22%			38,500		80,137		208.15%	
16	General Revenue	3,126,500		2,173,950		69.53%			3,126,500		2,061,428		65.93%	
17	_	1,271,850		837,236		65.83%			1,271,850		847,894		66.67%	
18	Carryover Funds - Previous Years	64,500		0		0.00%			0				0.00%	
19	Auxiliary Income - Culinary Café	9,900		0		0.00%			24,300		8,842		36.39%	
20	Auxiliary Income - Bookstore	0		0		0.00%			165,550		260,348		157.26%	
21	Auxiliary Income - Preschool	<u>0</u>		<u>250</u>		0.00%			204,200		63,580		<u>31.14%</u>	
25	Total Unrestricted Revenues	8,303,960		5,806,149		69.92%			8,260,200		6,216,986		75.26%	
26														
27	Expenses:													
28	Regular Salaries	4,432,180		2,552,186		57.58%			4,314,850		2,554,877		59.21%	
29	Extra Help Salaries	108,800		51,341		47.19%			156,000		76,590		49.10%	
30	Fringe Benefits	1,688,420		954,536		56.53%			1,762,650		1,076,913		61.10%	
31	Supplies & Services	1,060,300		669,761		63.17%			1,110,200		631,616		56.89%	
32	Travel	71,985		40,571		56.36%			63,500		38,105		60.01%	
33	Utilities	432,135		233,328		53.99%			457,700		234,496		51.23%	
34	Capital Outlay	39,960		21,031		52.63%			22,800		1,620		7.11%	
35	Bond Payments	373,680		284,072		76.02%			372,500		280,962		75.43%	
37	Contingency	96,500				0.00%			<u>0</u>				0.00%	
38	Total Unrestricted Expenditures	8,303,960		4,806,825		57.89%			8,260,200		4,895,179		59.26%	
39														
40	Net Income or (Loss)			999,324							1,321,807			
41														
42	A = Midyear review adjustments	96,500												
	B= Federal Financial Aid Audit Adjustments	64,500												
94														
95														

College Monthly Calendar

