President's Report to the Board of Trustee July 1, 2019

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

July 11 Progressive Eye Center Quarterly Meeting – Melbourne Campus

Ozarka College Events – Last Month's Events

- June 6, 13, 20, 27 CASA Advocate Training Ash Flat Campus
- June 6 Create Bridges BRE Roundtable Ash Flat Campus
- June 26 NAESC Workshop Melbourne Campus
- June 27 Defensive Driving Course Mountain View Campus

College Governance

- Ozarka is exploring potential additional technical programs to develop. We are also considering a potential vacant building in the Ash Flat area to offer 2-3 technical programs in the near future.
- We received yet another very generous \$10,000 contribution from the Stone County Community Resource Council (SCCRC).
- We are in the 'waiting' phase to have our vacant Trustee position appointed by the Governor.

Academics

Dr. Chris Lorch, Vice President of Academic Affairs:

- Hired Tracie Morris as Biology Faculty
- Hired Karen Haley as Math Faculty
- Hired Tania Wallace as Administrative Assistant for Academics
- Continued to work on OSD grant for technical education and the Winrock grant for opioid addiction prevention education

Student Services/Enrollment Information

Dr. Josh Wilson, Vice President of Student Services:

- Coordinated office moves at Ash Flat for student services personnel, transitioning to a student services one-stop in the main building; collaborated with Dr. Lorch to make sure there were no undesirable outcomes for faculty involved
- Completed the Academic All-Star Award selection process and notified/congratulated Ms. Mackenzie Anderson as the recipient who will by tradition join Ozarka College at the annual ACC conference in October and will also be recognized at the fall Scholarship Reception
- Coordination of strategic prospect management and targeted outreach continues in support of summer II/fall enrollment/recruitment efforts

• Facilitated applicant review and recommendation for the Director of Admissions and Student Engagement position and hired Ms. Erika Campbell to lead the College admissions efforts effective July 1

Zeda Wilkerson, Registrar, Records, and Testing:

- Working through transcript evaluations
- Running reports to locate additional graduates who completed programs
- Working on setting up the portal for Federal Tuition Assistance for the Army
- Kelly will begin training on a few additional registrar's office procedures during the month of July

Laura Lawrence, Director of Financial Aid:

- Received and awarded ADHE scholarships for the fall semester
- Received Title IV approval on the AS Surgical Technology degree

Career Services

Kendra Smith, Career Services (Perkins Grant)

- Updated Community Services Referral Guide and Transfer Guide and submitted to Dr. Wilson for approval
- Administered Perkins' program training, e.g., Technical Skills Assessment data entry for Perkins team newcomers: Amanda Engelhardt and Lindsey Johnson
- Conducted LPN resume workshop for Ash Flat graduating LPN class
- Contacted students in three low enrollment summer II courses regarding placement in alternate courses
- Assisted two RN students and one Ozarka AA GE graduate with resume preparation

Career Pathways

Amanda Engelhardt, Director of Career Pathways:

- Twelve nursing students have committed to the LPN package and requirements for the fall and they will be required to complete the WorkKeys Exam and will earn a Career Readiness Certificate
- Seventeen gas cards were distributed to students on all four campuses
- Amanda met with Trish Miller (Adult Ed) & Greg Miller (WIOA) to discuss ways to improve upon existing referral processes
- CPI FY20 budget has been submitted and approved

TRIO Student Support Services

Tracy Cone, Director of TRIO:

- Completed eligibility verification for all TRIO participants and updated database
- Reviewed new Grant Award Notification budgetary options

Veteran Services

Tess Weatherford, Associate Director of Financial Aid/Veteran Services:

- Sent summer II registration and FAFSA reminders to all VA students
- There are five VA students registered for the summer II term

- Izard County Single Parent Scholarship meeting June 19th.
- Izard County Single Parent Scholarship summer awards ceremony June 24

Finance

Tina Wheelis, Vice President of Finance:

- Several reports for the Arkansas Department of Higher Education were completed and submitted during the month
- The FY2020 departmental budgets have been entered into the accounting system and are available for staff to view

Planning and Institutional Research

Dr. Deltha Sharp, Vice President of Planning and Institutional Research:

- Completed Graduate Survey Results Report
- Progressed on Quality Initiative Report
- Completed research for Title III Gran

Administration

Jason Lawrence, Vice President of Administration:

- Listed in scheduled events
- Maintenance continues the Technical Training Center remodel in the back of the Administration Building

Grounds

Shane Kinion, Grounds – Landscape Supervisor:

• Preventative maintenance – All Campuses

Maintenance/Facilities

Marty McFarlin, Director of Maintenance:

• Preventative maintenance

Safety

• No issues reported

Ash Flat

Angela Phipps, Campus Director:

- CASA training June 6, 13, 20, & 27
- Create Bridges Roundtable BRE June 6
- Arkansas Rehabilitative Services June 13
- Nursing graduation cook-out June 20

Mammoth Spring

James Spurlock, Campus Director:

- Proctored online course final exams
- Thayer/Mammoth Spring Rotary Club Meeting
- Mammoth Spring Chamber of Commerce Meeting

Mountain View

Megan Carpenter, Campus Director:

- Stone County Community Resource Council Meeting
- Stone County Community Resource Council Scholarship Endowment
- Stone County Medical Center, Mash Presentation
- Defensive Driving Course

Advancement

Suellen Davidson, Director of Advancement:

- Working with Admissions and Financial Aid to finish scholarship award process for upcoming academic year
- Preparing for fall events: Sprint at the Spring, September 21; Fall Concert, September 28; Golf Tournament, October 5
- Reaching out to potential new Foundation Board members

Public Relations and Marketing

Kendra Collier, Director of Public Relations and Marketing:

- Submitted 11 press releases in June regarding continuing education classes, new programs, student pilots, summer events, etc.
- Created social media posts regarding above listed press releases, new classes, registration, community involvement, special events, summer events, etc.
- Designed and printed flyers for continuing education
- Designed and printed new program brochures for different departments
- Uploaded and edited all pictures for each event this month
- Updated program brochures
- Edited FAFSA postcards for Admissions and printed
- Helped update aviation summer camp flyers and printed
- Created certificates for scholarship for Sheriff Earnie Blackley fundraiser
- Edited concurrent marketing materials
- Took photos of camp, uploaded, edited, posted to social media
- Created new contracts for vendors for upcoming fiscal year
- Established new vendor relationships with Eye On Magazine and Next Door magazine
- Started collaboration with Workhorse for Aviation commercial
- Updated and published President's and Provost's list
- Submitted article for Chris Lorch for Mover's and Shaker's section of the Arkansas Business Weekly

Travel/College Representation

Dr. Richard Dawe, President:

- Career Education Meeting, Little Rock June 18
- ADA Meeting, Bentonville June 19

Dr. Chris Lorch, Vice President of Academic Affairs:

• ARNEC Governing Board meeting, Little Rock – June 19

Dr. Deltha Sharp, Vice President of Planning and Institutional Research:

 Arkansas Institutional Researchers Organization (AIRO) meeting, Russellville, AR – June 25

Tina Wheelis, Vice President of Finance:

- Tina Wheelis and Amber Rush, Legislative Joint Auditing Committee, Little Rock June 6
- DeeDe Steed, Arkansas Higher Ed Insurance Consortium Meeting, Little Rock June 12
- Tina Wheelis and Amber Rush, Arkansas Association of College and University Business Officers (AACUBO) Workshop, Little Rock June 19

Suellen Davidson, Director of Advancement:

- Create Bridges Grant information and training session, Ash Flat June 6
- Meeting with potential Foundation Board member, Salem June 6
- Photo with Stone County Community Resource Council board, Mountain View June 17
- Meeting with potential Foundation Board member, Cave City June 20
- Lunch meeting with board member, Molly Carpenter, Ash Flat June 20
- Lunch with Stone County Foundation Board members to honor Gin Brown's resignation from board, Mountain View June 21
- 5k planning meeting, June 26, Mammoth Spring

Kendra Collier, Director of Public Relations and Marketing:

- SCCRC photo in Mountain View June 17
- Marketing meeting and nursery party, Ash Flat June 20
- Vendor meeting with Eye On magazine, Batesville June 25

Laura Lawrence, Director of Financial Aid:

• ASLA for AASFAA fall conference planning, Little Rock – June 13

Amanda Engelhardt, Director of Career Pathways:

• CPI Regional Area Quarterly Meeting at ASU-MH with Arkansas Career Pathways Initiative (CPI) in collaboration with the Arkansas Department of Workforce – June 12

James Spurlock, Mammoth Spring Campus Director:

• Salem Chamber of Commerce Meeting, Salem – June 13

Angela Phipps, Ash Flat Campus Director:

- Spring River Innovation Hub board meeting, Cherokee Village June 5
- Spring River Area Chamber of Commerce board meeting, Highland June 11
- Professional Women's meeting, Cherokee Village June 17
- Spring River Area Chamber of Commerce meeting, Highland June 18

Tentative Discussion Items for Next Board of Trustees Meeting:

• High School enrollment and program update

Tentative Action Items for Next Board of Trustees Meeting:

• Monthly and Year-to-date financials

Kudos:

- Great work with the Ash Flat move by the IS team, maintenance and faculty and staff involved.
- Congratulations to Trish Miller and the Adult Ed Team for an outstanding audit.

Dr. Dawe's Comments:

- I had the opportunity to meet with Jonathan Rhodes and Trustees Mike Watson and Fred Holzhauer at the Innovation Hub in Ash Flat recently. Very interesting ideas and goals discussed. We will continue to partner with them at every opportunity.
- Plans continue to be developed for additional technical training opportunities College Wide.

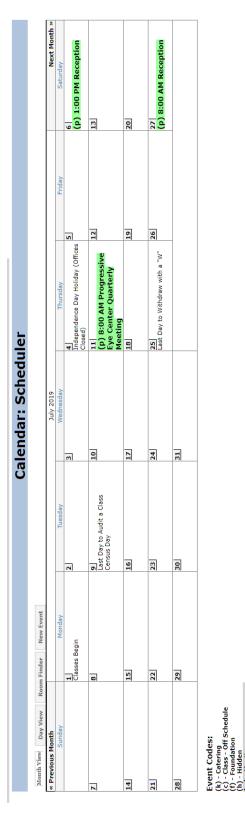
Ozarka College Ozarka College Unrestricted Current Funds Approved July 1, 2018 through June 30, 2019 Approved July 1, 2018 through June 30, 2019 2018 - 2019 Budget Revenues: 2,738,490 Tutition & Related Fees 2,738,490 Program & Course Related Fees 84,480 Sales Tax Proceeds 54,435 Sales Tax Proceeds 66,475 Other Income 65,775 Other Income 5,775 Other Income 3,126,475 Monkforce 2000 Funding 1,255,855 Auxiliary Income - Student Housing 8,322,385 Auxiliary Income - Student Housing 8,322,385	Revised Revised 2018 - 2019 Budget 2,738,490 584,935 84,480 460,800 460,800 5,775 65,475 3,126,475	Actual Month to Date Revenue/Expense			
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201 201	Revised 2018 - 2019 Budget 2,738,490 584,935 84,480 460,800 5,775 65,475 3,126,475	Actual Month to Date Revenue/Expense			
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30	2018 - 2019 Budget 2,738,490 584,935 84,935 84,480 460,800 5,775 65,475 3,126,475	Revenue/Expense	Year to Date	Balance to Collect or	Realized
2,72 56 66 46 46 1,22 1,22 1,22 1,22 1,22 1,23 1,23 1,23	2,738,490 584,935 584,935 84,480 460,800 5,775 65,475 3,126,475		Revenue/Expense	Balance to Expense	To Date
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1,25 1,12 1,22	584,935 84,480 460,800 5,775 65,475 3,126,475 3,126,475	167,651	2,566,612	171,878	93.72%
8 3,11 2,11 2,11 2,11 2,12 1,22 1,22 1,22	84,480 460,800 5,775 65,475 3,126,475	29,725	500,106	84,829	85.50%
46 3,11 1,22 1,22 1,22 1,22 1,22 1,23 1,23	460,800 5,775 65,475 3,126,475	15,725	86,355	(1,875)	102.22%
e 3,11,22,11,22,11,22,10,10,10,10,10,10,10,10,10,10,10,10,10,	5,775 65,475 3,126,475	41,319	420,693	40,107	91.30%
0 2, 8 6, 6	65,475 3,126,475	742	19,122	(13,347)	331.12%
P	3,126,475	1,958	65,820	(345)	100.53%
Đ.		136,641	3,126,475	0	100.00%
5	1,255,855	103,011	1,236,137	19,718	98.43%
5	0		3,235	(3,235)	0.00%
	0	2,650	29,841	(29,841)	0.00%
	8,322,285	499,422	8,054,397	267,888	96.78%
25 Expenses:					
26 Regular Salaries 4,427,595	4,427,595	372,533	4,135,144	292,451	93.39%
Extra Help Salaries 120,700	120,700	4,586	71,486	49,214	59.23%
28 Fringe Benefits 1,676,940	1,676,940	144,294	1,519,899	157,041	90.64%
29 Supplies & Services 1,120,305 A	1,105,075	190,217	1,058,482	46,593	95.78%
30 Travel 101,750 A	96,920	4,638	94,095	2,825	97.09%
31 Utilities 455,100 A	465,100	27,259	368,123	96,977	79.15%
32 Capital Outlay 8,750	8,750	33	40,165	(31,415)	459.03%
33 Bond Payments 374,830	374,830		376,850	(2,020)	100.54%
35 Contingency 36,315 A	46,375			46,375	0
36 Total Unrestricted Expenditures 8,322,285	8,322,285	743,620	7,664,245	658,040	92.09%
		Net Income or (Loss)	390.153		
39 A = Midvear Review Adjustments					

Monthly Financial Reports:

July 1, 2018 through June 30, 2019						
				Actual	Actual	Budgeted
	Approved	Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
	2018 - 2019 Budget	2018 - 2019 Budget	2018 - 2019 Budget	Revenue/Expense	Revenue/Expense	Balance to Expense
Revenues:						
Student Aid Revenues						
11 AR Challenge Awards	200,000		200,000		181,000	19,000
12 AR Future Grant	50,000		50,000		34,398	15,602
13 AR Workforce Challenge	75,000		75,000		5,600	69,400
14 Go Grant	50,000		50,000		4,750	45,250
15 Federal Work Study	50,000		50,000	4,471	46,550	3,450
16 PELL Grant	3,200,000		3,200,000	210,698	3,137,478	62,522
17 SEOG Awards	30,000		30,000	3,450	33,450	(3,450)
18 Student Loans	1,500,000		1,500,000	60,034	1,089,231	410,769
21 Miscellaneous Scholarships		B 50,000	50,000	3,000	49,000	1,000
22 Student Aid Revenues	5,155,000	50,000	5,205,000	281,653	4,581,457	623,543
Federal Grant Revenues						
25 Career Pathways Initiative	257,200		257,200		218,288	38,912
26 Carl Perkins	119,000		119,000		80,103	38,897
28 Direct & Equitable Grant	26,100		26,100	8,169	26,094	9
29 TRIO Grant	311,500		311,500	59,296	300,425	11,075
30 Federal Grant Revenues	713,800	•	713,800	67,465	624,909	88,891
State Grant Revenues						
33 Welding Grant		A 80,000	80,000	4,139	79,340	660
34 Arkansas Collegiate Drug Education Coalition Grant					129,657	(129,657)
35 Special Projects Grant		B 46,840	46,840	17,438	46,842	(2)
36 Adult Basic Education Grant	129,700		129,700	20,432		129,700
37 Education & Training Grant	63,000		63,000	17,151	31,716	31,284
38 Blue & You Foundation Grant						•
39 General Adult Education Grant	58,500		58,500	9,385	58,529	(29)
40 State Grant Revenues	251,200	126,840	378,040	68,546	346,084	31,956
41 Total Restricted Revenues	6,120,000	176,840	6,296,840	417,664	5,552,451	744,389

Restricted Funds						
July 1, 2018 through June 30, 2019						
				Actual	Actual	Budgeted
	Approved	Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
	2018 - 2019 Budget	2018 - 2019 Budget	2018 - 2019 Budget	Revenue/Expense	Revenue/Expense	Balance to Expense
54 Expenditures:						
55 Student Aid Expenditures						
56 AR Challenge Awards	200,000		200,000		181,000	19,000
57 AR Future Grant	50,000		50,000		34,398	15,602
58 AR Workforce Challenge	75,000		75,000		5,600	69,400
59 Go Grant	50,000		50,000		4,750	45,250
60 Federal Work Study	50,000		50,000	132	46,550	3,450
61 PELL Grant	3,200,000		3,200,000	210,698	3,137,478	62,522
62 SEOG Awards	30,000		30,000	3,450	33,450	(3,450)
63 Student Loans	1,500,000		1,500,000	60,034	1,089,231	410,769
66 Miscellaneous Scholarships		B 50,000	50,000	3,000	49,000	1,000
67 Student Aid Expenditures	5,155,000	50,000	5,205,000	277,314	4,581,457	623,543
					•	
Federal Grant Expenditures						
70 Career Pathways Initiative	257,200		257,200	19,167	255,858	1,342
71 Carl Perkins	119,000		119,000	3,130	152,418	(33,418)
72 Direct & Equitable Grant	26,100		26,100	4,099	26,094	9
73 TRIO Grant	311,500		311,500	34,372	300,455	11,045
74 Federal Grant Expenditures	713,800	•	713,800	60,768	734,825	(21,025)
75						
State Grant Expenditures						
77 Welding Grant		A 80,000	80,000	10,346	89,686	(9,686)
79 Special Projects		B 46,840	46,840	5,047	39,338	7,502
80 Adult Basic Education Grant	129,700		129,700	14,437	130,369	(699)
81 Education & Training Grant	63,000		63,000	1,854	19,772	43,228
82 Blue & You			•		4,244	(4,244)
83 General Adult Education Grant	58,500		58,500	4,273	58,529	(29)
84 State Grant Expenditures	251,200	126,840	378,040	35,958	341,937	36,103
86 Total Restricted Expenditures	6,120,000	176,840	6,296,840	374,040	5,658,220	638,620
88						
89 A = Grant Awarded after budget was prepared						
90 B = Grant Awarded after start of fiscal year						

	1 Ozarka College 7 Ilnrestricted Current Funds Elscal Comparison	omnarieon					
Attend Attending of Revised Attending of Revised <th></th> <th></th> <th>18 - 2019 Fiscal Year</th> <th></th> <th>201</th> <th>17 - 2018 Fiscal Yea</th> <th></th>			18 - 2019 Fiscal Year		201	17 - 2018 Fiscal Yea	
2016 2016 2016 2016 2017 <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>							
Revised Vert 0 lue Lue Revised Revised Vert 0 lue 2013-2019 Budget RevenetScheme as of 06,010; as of 06,010; RevenetScheme Aver 10 lue RevenetScheme 2,366,61 8.2,056,8 8.2,756,9 2,752,30 2,556,36 2,536,36 Program & Course Federate 2,366,61 8.5,075,8 19,305,8 2,536,36 2,536,36 2,536,36 Program & Course Federate 54,300 0,0106 8.5,075,8 10,305,47 2,434,46 2,44,14 Reviewell 8,430,8 10,102 8,547,8 10,010,8 2,54,15 2,546,16	5		2018 - 2019 Actual	Percentage of		2017 - 2018 Actual	Percentage of
Contraction Contraction <thcontraction< th=""> <thcontraction< th=""></thcontraction<></thcontraction<>	6	Revised	Year to Date	Budget Realized	Revised	Year to Date	Budget Realized
Revenues: Constrained Constrained <thconstrained< th=""> <thconstrained< th=""></thconstrained<></thconstrained<>	7	2018 - 2019 Budget	Revenue/Expense	as of 06/30/19	2017 - 2018 Budget	Revenue/Expense	as of 06/30/18
Revenues: Revenues: $2.506,012$ 9.72% 9.72% $9.250,006$ $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ $2.500,006$ 2.414 $2.500,006$ 2.414 $2.500,006$ $2.200,$	8						
Turbino Related ress $2,733,40$ $2,732,40$ $2,230,80$ $2,03,23$ Texino Related ress $3,4,40$ $3,6,67$ $3,6,45$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,57$ $3,0,54,75$ $3,0,56,75$							
Program & Course Related fees $64,13$ $80,037$ $64,13$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,037$ $80,132$ $80,037$ $80,132$ $80,037$ $80,132$ $80,037$ $80,132$ $80,107$ $80,132$ $127,136$ $127,$	10 Tuition & Related Fees	2,738,490	2,566,612	93.72%	2,782,340	2,539,885	91.29%
Terling Services $64,40$ $68,135$ $10,224$ $10,36$ $10,36$ $66,172$ $66,126$ $66,126$ $66,126$ $66,126$ $66,126$ $66,126$	11 Program & Course Related Fees	584,935	500,106	85.50%	435,465	360,837	82.86%
Sale Tax Proceeds 40000 $420,600$ $424,44$ $120,000$ $24,444$ $120,000$ $24,444$ $120,000$ $24,444$ $120,000$ $24,444$ $120,000$ $24,444$ $120,000$ $120,000$ $24,444$ $120,000$ $120,000$ $24,444$ $120,000$ $24,444$ $120,000$ $24,442$ $120,000$ $24,442$ $120,000$ $24,216$	12 Testing Services	84,480	86,355	102.22%	72,850	68,172	93.58%
	13 Sales Tax Proceeds	460,800	420,693	91.30%	468,600	424,474	90.58%
Other Income $65,475$ $65,475$ $65,620$ $105,345$ $67,70$ $89,105$ $87,20$ $89,105$ $89,105$ $89,105$ $81,26,475$ $89,105$ $81,25,650$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,475$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,126,476$ $81,127,476$ $81,126,476$ $81,127,496$ <th< td=""><td>14 Interest Income</td><td>5,775</td><td>19,122</td><td>331.12%</td><td>4,685</td><td>10,818</td><td>230.91%</td></th<>	14 Interest Income	5,775	19,122	331.12%	4,685	10,818	230.91%
General Revenue $3,126,475$ $3,126,475$ $3,126,500$	15 Other Income	65,475	65,820	100.53%	67,270	89,105	132.46%
Wontdrace 2000 Funding 1,256,855 1,256,856 1,256,956 </td <td>16 General Revenue</td> <td>3,126,475</td> <td>3,126,475</td> <td>100.00%</td> <td>3,126,500</td> <td>3,126,475</td> <td>100.00%</td>	16 General Revenue	3,126,475	3,126,475	100.00%	3,126,500	3,126,475	100.00%
Auxiliary Income - Culmary Café 0 3.23 0 0.00% 9.900 9.303 3.33	17 Workforce 2000 Funding	1,255,855	1,236,137	98.43%	1,271,850	1,255,854	98.74%
Auxiliary Income - Student Housing 0 $22,04,1$ 0.00% 8.323,460 7.375,568 8 7.375,568 8 7.375,568 8 7.375,568 8 7.375,568 8 7.375,568 8 7.375,568 8 7.375,568 7 7.279 7	19 Auxiliary Income - Culinary Café	0	3,235	0.00%	006'6	338	3.41%
Total Unrestricted Revenues $8,322,286$ $8,064,397$ $9,66,397$ $9,66,397$ $9,66,397$ $9,66,397$ $7,795$ $7,775$ <	20 Auxiliary Income - Student Housing	0	29,841	0.00%			0.00%
Expenses: <td>25 Total Unrestricted Revenues</td> <td>8,322,285</td> <td>8,054,397</td> <td>96.78%</td> <td>8,239,460</td> <td>7,875,958</td> <td>95.59%</td>	25 Total Unrestricted Revenues	8,322,285	8,054,397	96.78%	8,239,460	7,875,958	95.59%
Expenses: 4.432,595 4.413,5144 93.39% 4.432,180 4.090,494 1 Regular Salaries $4.427,595$ $4.435,144$ 93.39% $6.432,180$ $4.090,494$ $77,279$ Kata Help Salaries $1.670,590$ $1.670,590$ $1.51,689$ $90,64\%$ $1.688,420$ $1.51,078$ $77,279$ Finge Benefits $1.105,075$ $1.676,940$ $1.519,899$ $90,64\%$ $1.688,420$ $1.510,078$ $77,279$ Vapiles & Services $1.105,075$ $1.056,422$ 95.73% $90,64\%$ $1.688,420$ $1.510,078$ Utilities $1.105,075$ $90,64\%$ $91,09\%$ $91,09\%$ $91,09\%$ $91,076$ $91,0766$ $91,0766$ $91,076$ $91,076$ $91,076$ $91,076$ $91,076$ $91,0766$ $91,0766$ $91,0766$ $91,076$ $91,076$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,0766$ $91,07666$ 9	26						
Regular Salaries $4,427,565$ $4,135,144$ 93.39% 6 $4,432,180$ $4,427,180$ $4,090,494$ 8 Extra Help Salaries $1,057,056$ $1,1486$ 592.33% 90.64% $1,053,020$ $1,7279$ $77,279$ $77,279$ Fringe Benefits $1,105,075$ $1,105,075$ $1,1510,078$ 90.64% 90.64% 90.64% 90.64% $1,053,420$ $1,510,078$ $77,279$ $77,279$ $77,279$ Supplies & Services $1,105,075$ $1,105,075$ 90.64% 90.64% 90.64% 90.64% 90.64% $90.77,266$ $77,279$ $77,279$ $77,279$ $77,279$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,276$ $77,266$ $77,276$ $77,266$ $77,266$ $77,266$ $77,266$ $77,266$ $77,266$ $77,266$ $77,266$							
Extra Help Salaries $120,700$ $71,486$ $59,23\%$ $100,800$ $77,279$ $71,657,266$ $71,67,269$ $71,67,269$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,726$ $71,67,266$ $71,67,2766$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,266$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ $71,67,2766$ <td></td> <td>4,427,595</td> <td>4,135,144</td> <td>93.39%</td> <td>4,432,180</td> <td>4,090,494</td> <td>92.29%</td>		4,427,595	4,135,144	93.39%	4,432,180	4,090,494	92.29%
Finge Benefits $1,676,940$ $1,510,839$ 90.64% $1,688,420$ $1,510,078$ $1,510,078$ Supplies & Services $1,105,075$ $1,055,482$ 95.78% $9.0,68,945$ $1,057,266$ $1,057,266$ Travel $96,920$ $94,095$ 95.78% $9.0,068,945$ $1,057,266$ $63,696$ Utilities $8,750$ $94,095$ 97.09% $8,3,015$ $63,3510$ $83,3510$ Utilities $8,750$ $94,0165$ 79.19% $8,3,015$ $93,3510$ $93,3510$ Utilities $8,750$ $8,750$ $94,0165$ 79.09% 97.09% $97.39,600$ $97.33,510$ $93,3510$ Utilities $8,750$ $8,750$ $8,750$ 79.15% 97.09% 97.09% $97.39,600$ $97.33,510$ $97.33,510$ $97.33,510$ Bond Payments $8,750$ $8,750$ 97.09% 100.54% 97.09% $97.33,510$ $97.33,510$ $97.33,510$ $97.33,510$ Bond Payments $97.33,510$ 97.09% 97.09% 97.09% $97.33,500$ $97.33,500$ $97.33,500$ $97.33,500$ $97.33,500$ Bond Payments $8,75,01\%$ 97.09% 97.09% 97.09% $97.3,600$ $97.3,600$ $97.3,600$ Bond Payments $8,75,01\%$ $97.3,600$ $97.3,600$ $97.3,600$ $97.3,600$ $97.3,600$ Bond Payments $8,73,700$ $97.3,600$ $97.3,600$ $97.3,600$ $97.3,600$ Dotal Duration $8,72,726$ $97.3,600$ 92.09% $97.3,600$ $7,612,003$ D	29 Extra Help Salaries	120,700	71,486	59.23%	108,800	77,279	71.03%
Supplies & Services $1,05,482$ 0.5736 $1,057,266$ $1,07,266$		1,676,940	1,519,899	90.64%	1,688,420	1,510,078	89.44%
Travel $96,920$ $94,095$ $97,09\%$ $8,3,015$ $63,015$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,696$ $63,351$ $63,351$ $63,351$ $63,351$ $63,351$ $63,351$ $63,351$ $63,351$ $63,356$ $33,3510$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,351$ $83,33,510$ $83,33,51,20$ $83,33,51,20$	31 Supplies & Services	1,105,075	1,058,482	95.78%	1,068,945	1,057,266	98.91%
Utilities $44,460$ $333,51,510$ $333,52,510$ $333,512$ <		96,920	94,095	97.09%	83,015	63,696	76.73%
Capital Outlay $8,750$ $40,165$ $459,03\%$ $39,960$ $107,845$ $108,812,945$ $108,812,945$ $108,812,945$ $108,812,945$ $108,812,945$	33 Utilities	465,100	368,123	79.15%	444,460	333,510	75.04%
Bond Payments $374,830$ $376,850$ $373,680$ $371,860$ <	34 Capital Outlay	8,750	40,165	459.03%	39,960	107,845	269.88%
Contingency 46,375 46,375 46,375 90,00% 10 <t< td=""><td>35 Bond Payments</td><td>374,830</td><td>376,850</td><td>100.54%</td><td>373,680</td><td>371,860</td><td>99.51%</td></t<>	35 Bond Payments	374,830	376,850	100.54%	373,680	371,860	99.51%
Total Unrestricted Expenditures 8,322,285 7,664,245 92.09% 8,239,460 7,612,028 7,612,	37 Contingency	46,375		0.00%			0.00%
Net Income or (Loss) 390,153 C C C C C C C C C C C C C C C C C C C	38 Total Unrestricted Expenditures	8,322,285	7,664,245	92.09%	8,239,460	7,612,028	92.39%
Net Income or (Loss) 390,153 C C C C C C C C C C C C C C C C C C C	39						
41 94 94 95	40 Net Income or (Loss)		390,153			263,930	
94 95 95	41						
96	94						
	95						



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College Monthly Calendar