#### President's Report to the Board of Trustees May 1, 2021

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

#### **Upcoming Events of Interest**

- May 3 Capping and Pinning Practice
- May 3 Nursing Banquet
- May 4 Commencement Practice
- May 4 Nurse Capping and Pinning
- May 6 Izard County Coalition Group Monthly Meeting
- May 6 Commencement
- May 7 Final Grades Due
- May 11-14 Melbourne School Election Early Voting
- May 11 PAC Committee Meeting
- May 11 NADT Beauty & Beast Rehearsal
- May 11 ARNEC Classes Begin
- May 13 Real Estate Continuing Education Class (Ash Flat)
- May 14 Last Day for Faculty
- May 17 Melbourne School Election Early Voting
- May 18 Melbourne School Election Day
- May 18 NADT Beauty & Beast Rehearsal
- May 22 COVID Vaccine Clinic (Ash Flat)
- May 22 Board of Trustees Regular Meeting and Annual Planning Retreat
- May 24 Carpenter Technical Center Ribbon Cutting
- May 24 Foundation Board Meeting (Ash Flat)
- May 24 NEA Intermodal Board of Directors Meeting
- May 24 NADT Beauty & Beast Dress Rehearsal
- May 24 Summer 1 Classes Begin
- May 25 NADT Beauty & Beast Performance
- May 25 Izard County Fire Chiefs' Meeting
- May 28 Census Day
- May 28 Last Day to Audit a Class
- May 31 Memorial Day Holiday (Offices Closed)

#### **Ozarka College – April Events**

- April 1 Staff Council Meeting
- April 5-7 Virtual Live Review ATI for Senior LPN Students
- April 7 Real Estate Continuing Education
- April 9 & 16 PAX Test
- April 16/20/23 ServSafe Managers Course
- April 20 Allied Health Advisory Committee Meeting

- April 22 LPN Student Testing
- April 23 ICC Prom
- April 24 COVID Vaccine Clinic in Ash Flat
- April 24 Pioneer Day Beauty Pageant
- April 26 & 29 Pesticide Applicator Training
- April 27 Adult Ed Advisory Committee Meeting
- April 29 Chef's Table Culinary Event
- April 29 Pioneer Day Musician Rehearsal
- April 30 Pioneer Day Gospel Singing

#### **College Governance**

- Masks not required as of 10 May
- Looking forward to the Board Retreat and quarterly meeting at The Keeter Center at College of the Ozarks 22 May

#### **Student Services/Enrollment Information**

Jason Lawrence, Vice President of Student Services:

- Researched Salesforce software with Jenzabar
- Enrollment Management team meeting
- Discussed viewbook redesign with Workhorse
- Scholarships selection
- Admissions/Marketing meeting

Zeda Wilkerson, Senior Dir. of Enrollment Services, Registrar, Records, and Testing:

- Continuing to update degree audits
- Prepared lists for prospective student mailings
- Participated in AASFAA Title IV conference and AASFAA training Bootcamp
- Participated in quarterly State VA training
- Processed all drop requests
- Sent follow-up and reminder communication to those who have filed an intent to Graduate
- Began distributing caps, gowns, and tickets to those walking in Commencement
- Assisted Kim Lovelace with new Ozarka student registration at Cave City High School
- Participated in ArkAcrao meeting as President-elect
- Testing has picked up in the testing center and Kelly is preparing to proctor a few final exams

#### Kim Lovelace, Dir. of Admissions:

- Erica Roark attended the Southside High School Agri Career Fair
- Kim Lovelace, Marcus Orf and James Spurlock visited Mammoth Spring High School to talk to students and parents about Ash Flat Tech Center classes
- Kim Lovelace and Zeda Wilkerson registered seniors for fall classes at Cave City High School

- Kim Lovelace, Marcus Orf and James Spurlock gave the Accuplacer at Highland High School for students interested in concurrent classes
- Erica Roark attended the College and Career Fair at Batesville High School
- Kim Lovelace attended the Academic Signing event at Cave City High School
- Kim Lovelace and Robert Huckleberry gave the Accuplacer at Rural Special High School
- Erica Roark attended the Southside School Juniors and Seniors day and academic signing event
- Kim Lovelace helped with the Melbourne High School Technical Preview Day
- Erica Roark attended the Calico Rock Earth Day event with Casey Orr
- Kim Lovelace, James Spurlock and Marcus Orf gave the Accuplacer at Highland for students interested in technical program classes
- Kim Lovelace and Zeda Wilkerson did a high school visit at Mountain View High School
- Kim Lovelace and Robert Huckleberry gave the Accuplacer at Timbo High School Erica Roark and Kim Lovelace gave campus tours, talked to prospective students and registered students for summer and fall classes on campus

### Kay Adkins, Director of Financial Aid:

- Began reviewing 21-22 student FAFSA's, contacting students selected for verification
- Reviewing aid status for Summer I enrolled students and outreach as needed
- Financial Aid Staff at all campuses for FAFSA Fridays April 9, 16, 23
- Loan Exit Counseling emails and letters
- Kay held a training session for Student Services staff in assisting students with SAP appeal degree completion piece and other financial aid advising questions April 13
- Pam and Kay trained by Valarie Walthall on Borrower Connect portal to complete OZC email outreach campaign to student borrowers who will enter repayment on September 30 (barring any further extensions of the CARES Relief waivers after September 30)
- Sent out Border County Waiver emails/letters for state reporting purposes
- Ongoing: assisting students with financial aid tasks, VA enrollment and outreach, policy and procedures review for 21-22 as time permits

Committee Work:

- Default Prevention Committee virtual meeting with Valarie Walthall at Borrower Connect, Cohort Default Rate update - March 31
- Scholarship Committee to review Ozarka Foundation scholarship applications for 21-22 and begin the selection of possible recipients April 16
- Enrollment Management/Retention Committee meeting (Kay and Tess)
- Graduation Committee (Pam)

Professional Development:

- AASFAA Virtual Spring Conference and Bootcamp (Pam, Kay, Zeda) April 20-26
- NASFAA Live Webinars:
  - Off the Cuff Discussions on HEERF Guidance, Student Loan Debt, Federal Budget items related to higher education (Pam)
  - Panel Discussion on Data Sharing and Security (Kay) April 28
- ADHE Roundtable virtual discussion (Kay and Tess)
- FSA Fundamentals training workshop (Tess)

### Amanda Engelhardt, Director of Career Pathways:

- Amanda has begun working on the FY22 budget proposal
- Amanda and Lindsey continued to participate in the Facilitating Career Development course
- Amanda received the Case Management Certification
- Amanda met with Dr. Jan McCormick, Monieca West (ADHE/CPI Director) and 2 other CPI Directors to discuss Career Support Services
- Amanda began working on a State Database Committee and the Handbook Committee
- Amanda and Lindsey have begun working on outreach activities in efforts to spread CPI awareness within the 4 service areas
- Amanda prepared a Success Story for the state on a CPI student that won Employee of the Year award
- There are currently nine Ozarka College employees that are former CPI students. They will be recognized in the next Success Story

#### Kendra Smith, Perkins Program Director:

- Visited Mountain View on Tuesdays (Tiffney) and Mammoth Spring on alternating Thursdays (Kendra)
- Collaborated with Amber Rush to enter and submit approved reimbursement request for Perkins
- Continued registering students for summer/fall classes
- Conducted resume workshop for Melbourne welding students (Tiffney and Kendra) April 16
- Began writing updates for Perkins 2021-22 local application, adding changes such as Precision Machining Technology classes, industry partnership with Emerson, and latest performance indicator and stakeholder data
- Processed eligible reimbursement requests for industry certification tests
- Ordered two surgical mock kits for Surgical Technology program per one-time extension granted to expend funds unspent due to Covid-19
- Conducted quarterly Perkins Leadership Team meeting
- Attended virtual Perkins 30/30 Coordinator's meeting
- Attended ACC webinar, Addressing Students' Basic Needs with a Culture of Caring in a Pandemic (Tiffney and Kendra)
- Escorted students around campus for the Melbourne High School CTE Preview Day (Tiffney and Kendra)
- Tiffney attended the following committee meetings: Graduation, Retention, and Scholarship Committees
- Attended Student Services SAP Appeal Training (Tiffney)

#### Finance and Administration

*Tina Wheelis, Executive Vice President of Finance and Administration:* 

- Finished IPEDS reporting first week of April
- Finance Committee of the Board met on Tuesday, May 4 to review the budget

- Lease was signed for the temporary space for Machining in Ash Flat
- Working on setting up the utilities for the temporary space beginning May 1
- Machining equipment is due to start arriving around May 15
- WD&D is finalizing the plans so that advertising can begin for a General Contractor by the end of April and bid opening in May

#### Ash Flat

James Spurlock, Assistant VP of Campus Operations:

- Emerson utilizing office, conference room, and classroom April 1-30
- Emerson Student Group #1 Admission, Testing, and Registration Session April 12
- Introduction to Education Meeting (Lecture Hall) April 13, 26, 29
- FAFSA Fridays April 16, 23
- COVID Vaccination Clinic (Lecture Hall) April 24
- Sharp County Extension Office-Pesticide Applicator Training (Lecture Hall) April 26, 29
- Viola High School Accuplacer Test and Technical Center Tour April 30

#### **Mammoth Spring**

James Spurlock, Assistant VP of Campus Operations Campus Director:

• FAFSA Fridays - April 16, 23

#### **Mountain View**

Dr. Robert Huckleberry, Campus Director of Mountain View:

- Thirty-Seven Accuplacer Tests
- Visited Rural Special (X2), Timbo and MVHS
- Stone County Republican Committee Meeting (MVSD) Tax Presentation April 13
- Hosted Culinary Safe-Serve
- Meeting with Arkansas Craft School
- Hosted Arkansas Real-Estate Annual Training Day with Catered lunch by Ozarka Culinary department
- Attended Webinar by ACC on Student Basic Needs during COVID
- GED testing (X2)
- FASFA Fridays (X2)

### **Advancement and Marketing**

Dr. Josh Wilson, Vice President of Advancement:

- Ordered official appraisal of Ms. Betty Campbell's recently gifted property
- Completed quarterly WORC grant narrative and financial reports
- Submitted for a Supplemental Assistance to Institutions of Higher Education grant through the US Department of Education, a supplement program to offset unmet needs not covered to-date by the CARES relief initiative
- Facilitated Spring meeting of the Access to Education Committee, a subcommittee group of the Enrollment Management team, where members developed targeted benchmarks for routine assessment

• Contacted Workhorse Solutions to initiate Viewbook redesign effort

### Suellen Davidson, Director of Development:

- Due to COVID 19 restrictions on gatherings, the Spring Gala and Ladies Luncheon were postponed
- Foundation Scholarship applications were reviewed and recipients chosen for 2021-22 scholarships. A total of 80 scholarships are available for the academic year totaling \$82,000
- Planning for Carpenter Technical Center Ribbon Cutting scheduled for Monday, May 24 at 10:00 a.m.
- Planning for Foundation Board Retreat scheduled for Monday, May 24 at 11:00 a.m.
- Received gift of \$20,000 from Joanna Comen
- Received gift of \$20,000 from Julie Bacon to establish endowed scholarship in her parents' names: Royden and Aldeen Bacon

### Katie Norris, Director of Public Relations & Marketing:

- Coordinated Upsoar Program Feature with areawide and submitted registration ad for sharp saturation, graduation ads, registration ads, and PR's regarding Military Spouse Friendly, Bacon Scholarship, and Aviation Achievements
- Photography: Completed new Welding, Aviation, Café, Education, Automotive, Nursing, cohort photos, gathered candid photos for new weekly Action posts, captured event candid photos for Senator's visit, Chef's Table, International Food Day, Nursing Student Vaccine Clinic, and Survival Flight visit
- Created multi-media for college design projects, including digitizing registration postcards, Vaccine Flyer, EMT Flyer, CNA Flyer, FAFSA Fridays, LPN Deadline, and Bookstore, and Career Pathways refer a friend program
- Coordinated new billboard change out in Cave City
- Purchased radio messaging for KFFB's Pioneer Week
- Completed Capping and Pinning and Commencement invites, tickets, and programs

## Adult Education

### Trish Miller, Director of Adult Education:

- Attended a GED Analytics webinar April 6
- Attended a WIOA State Partners Meeting via ZOOM April 8 & 9
- Attended the ZOOM meeting for the Top 25 Grads April 21
- Participated in the Spring Administrators Meeting via ZOOM April 21-23

### Information Systems/Planning and IR

Scott Pinkston, VP and Chief Information Officer:

- IPEDS (Integrated Postsecondary Education Data System) reporting locked on April 7 for the Enrollment, Library, Finance and HR sections
- CRRSAA Funding for Students Funds will be in student's accounts on Thursday, April 8
- Faculty of the year voting in early April
- Continuing work on the classroom upgrades 18 pallets of computer equipment arrived end of April with 10 more pallets on the way

### **Travel/College Representation**

Dr. Richard Dawe, President:

- ACC Board meeting April 5
- House Ed. Committee testimony for HB 1854
- Weekly ACC legislative board meeting (Fridays)

Kim Lovelace, Director of Admissions:

- Southside HS Southside April 7
- Mammoth Spring HS Mammoth Spring April 7
- Mammoth Spring HS Mammoth Spring April 12
- Cave City HS Cave City April 14
- Mammoth Spring HS Mammoth Spring April 15
- Mammoth Spring HS Mammoth Spring April 19
- Highland HS Highland April 20
- Batesville HS Batesville April 21
- Cave City HS Cave City April 21
- Rural Special HS Fox April 22
- Southside HS Southside April 22
- Highland HS Highland April 26
- Mountain View HS Mountain View April 28
- Timbo HS Timbo April 29

Dr. Josh Wilson, Vice President for Advancement:

- PR and photo op, Senator Boozman visit to Carpenter Tech Center (CTC), Ash Flat (Norris) April 6
- Education night course showcase, Ash Flat (Norris) April 13
- Foundation Board relations, connect with Michelle Atchison, Mtn. View (Davidson) April 13
- Donor relations, meeting with scholarship donor Julie Bacon, Ash Flat (Davidson, Wilson) April 14
- PR and photo op, Ark. Business Publishing Group, 40 Under 40, Little Rock (Wilson) April 15
- PR and photo op, Centennial Bank capital gift to CTC, Ash Flat (Davidson) April 16

#### James Spurlock, Assistant Vice President of Campus Operations:

- Viola High School Registration Session Viola, AR April 9
- Highland High School Accuplacer Test Highland, AR April 20
- Highland High School Accuplacer Test Highland, AR April 26
- Salem Chamber Scholarship Committee Meeting Salem, AR April 27
- Salem Chamber of Commerce Meeting Salem, AR April 27
- Couch High School Registration Session Myrtle, MO April 6
- Mammoth Spring High School Technical Program Presentation Mammoth Spring, AR -April 7

- Mammoth Spring Chamber of Commerce Mammoth Spring, AR (Unable to attend) -April 8
- Mammoth Spring High School Technical Program Presentation to Parents Mammoth Spring, AR April 12
- Thayer Chamber of Commerce Meeting Thayer, MO (Unable to attend) April 13
- Thayer/Mammoth Spring Rotary Club Meeting Mammoth Spring, AR April 14,21
- Couch High School Accuplacer Test and Registration Session Myrtle, MO April 14
- Mammoth Spring High School Accuplacer Test Mammoth Spring, AR April 15
- Mammoth Spring High School Registration Session Mammoth Spring, AR April 19
- Mammoth Spring High School Registration Session Follow Up Mammoth Spring, AR -April 29

### Trish Miller, Director of Adult Education:

• No travel

### **Tentative Discussion Items for Next Board of Trustees Meeting:**

- Enrollment Management Program
- Emerson and Ash Flat Tech Center update

### **Tentative Action Items for Next Board of Trustees Meeting:**

- End-of-Month and Year-to-Date Financial Reports
- Annual Budget Approval
- Election of Board Officers
- President's Performance Review and Contract

### Kudos:

- McKenzie Bontrager, a GED student from Mammoth Spring, placed 16<sup>th</sup> in the state's Top 25 GED Graduates
- Tess Weatherford for completing her Master's program at Arkansas Tech
- Lindsey Johnson completed the Master of Science in Student Affairs Administration at Arkansas Tech University

### Dr. Dawe's Comments:

• Ozarka recently received the final report from the Higher Learning Commission which reaffirms our accreditation for another ten years. The importance of this can not be over stated and I am very proud of the team for what is, by far, the most impressive report I have ever seen released to a college or university by HLC. Takes a tremendous team effort to achieve and I am so very proud of the College for the successful all-hands accomplishment!

# Monthly Financial Reports:

July 1, 2020 through April 30, 2021						
	-			Actual	Actual	Budgeted
	Approved	Adjustments to	to Kevised		Year to Date	Balance to Collect or
Student Aid Revenues	10Rnng 1707 - 0707				Revenuerabelise	
AR Challenge Awards	172.200		172.200		133.250	38,950
AR Future Grant	78,300		78,300	188,722	316,904	(238,604)
AR Workforce Challenge	6,600		9,600		20,800	(11,200)
CARES - Aid to Students		B 398,538	33	398,538	398,538	1
Federal Work Study	60,000		60,000	7,887	44,043	15,957
Go Grant	5,000		5,000		250	4,750
National Guard Grant	6,000		6,000			6,000
PELL Grant	3,260,000		3,260,000	(13,950)	2,788,063	471,937
SEOG Awards	40,000		40,000	20,000	40,000	1
Arkansas Concurrent Challenge		B 40,000	40,000	17,000	17,000	23,000
Student Loans - Federal	1,165,000		1,165,000		748,622	416,378
Student Loans - Private	176,000		176,000		102,250	73,750
Miscellaneous Scholarships		B 50,000	00 50,000		50,201	(201)
Student Aid Revenues	4,972,100	488,538	38 5,460,638	618,197	4,659,921	800,717
Federal Grant Revenues						
Career Pathways Initiative	178,000		178,000	15,463	146,330	31,670
CARES - Institutional Funding	105,437		105,437	4,168	108,329	(2,892)
CARES - Strengthening Institutions	38,594		38,594		38,594	•
Carl Perkins	116,000		116,000	9,701	84,875	31,125
Direct & Equitable Grant	28,700		28,700		18,376	10,324
Delta Upsoar Grant	250,000		250,000		36,557	213,443
TRIO Grant	320,300		320,300	28,575	225,350	94,950
WORC Grant		B 750,000	00 750,000	31,614	65,429	684,571
Federal Grant Revenues	1,037,031	750,000	00 1,787,031	89,521	723,840	1,063,191
State Grant Revenues						
Adult Basic Education Grant	129,700		129,700		86,316	43,384
Education & Training Grant	24,800		24,800	1,663	16,874	7,926
Future Fit Grant		B 68,800	00 68,800		68,781	19
General Adult Education Grant	64,400		64,400		36,568	27,832
Career Tech Grant					145,166	(145,166)
State Grant Expenditures	218,900	68,800	00 287,700	1,663	353,706	(66,006)
Total Restricted Revenues	6,228,031	1,307,338	38 7,535,369	709,382	5,737,467	1,797,902

Restricted Funds							
July 1, 2020 through April 30, 2021					Actual	Actual	Budgeted
	Approved		Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
Student Aid Expenditures	126000 1202 - 0202			10Rmn 1202 - 0202	Noveline Laboration	NANCINGUEVPOLISO	
AR Challenge Awards	172,200			172,200		133,250	38,950
AR Future Grant	78,300			78,300	188,722	316,904	(238,604)
AR Workforce Challenge	9,600			9,600		20,800	(11,200)
CARES - Aid to Students		8	398,594	398,594	398,538	398,538	56
Federal Work Study	60,000			60,000	7,791	51,834	8,166
Go Grant	5,000			5,000		250	4,750
National Guard Grant	6,000			6,000			6,000
PELL Grant	3,260,000			3,260,000	(13,950)	2,788,063	471,937
SEOG Awards	40,000			40,000		40,000	•
Arkanssas Concurrent Challenge		8	40,000	40,000	17,000	17,000	23,000
Student Loans - Federal	1,165,000			1,165,000		748,622	416,378
Student Loans - Private	176,000			176,000		102,250	73,750
Miscellaneous Scholarships		8	50,000	50,000	250	50,451	(451)
Student Aid Expenditures	4,972,100		488,594	5,460,694	598,351	4,667,962	792,732
Federal Grant Expenditures							
Career Pathways Initiative	204,900	4		204,900	17,466	197,088	7,812
CARES - Institutional Funding	105,437	8	1,657,611	1,763,048	17,707	126,036	1,637,012
CARES - Strengthening Institutions	38,594			38,594		38,594	•
Carl Perkins	116,000			116,000	9,431	94,306	21,694
Direct & Equitable Grant	28,700			28,700	2,548	23,478	5,222
Delta Upsoar Grant	250,000			250,000	18,281	73,239	176,761
TRIO Grant	320,300			320,300	25,735	251,085	69,215
WORC Grant		B	750,000	750,000	17,985	83,414	666,586
Federal Grant Expenditures	1,063,931		2,407,611	3,471,542	109,152	887,241	2,584,301
State Grant Expenditures							
Adult Basic Education Grant	129,700			129,700	10,138	107,700	22,000
Education & Training Grant	24,800			24,800	2,465	19,340	5,460
Future Fit Grant		8	68,800	68,800		68,781	19
General Adult Education Grant	64,400			64,400	6,494	56,169	8,231
Career Tech Grant				•		82,820	(82,820)
State Grant Expenditures	218,900		68,800	287,700	19,097	334,810	(47,110)
Total Restricted Expenditures	6,254,931		2,965,005	9,219,936	726,600	5,890,012	3,329,924

Unrestricted Current Funds - Fiscal Comparison	rison					
July 1, 2020 through April 30, 2021		2020 - 2021 Fiscal Year		50	2019 - 2020 Fiscal Year	
		2020 - 2021 Actual	Percentage of		2019 - 2020 Actual	Percentage of
	Revised	Year to Date	Budget Realized	Revised	Year to Date	Budget Realized
	2020 - 2021 Budget	Revenue/Expense	as of 02/28/21	2019 - 2020 Budget	Revenue/Expense	as of 02/28/20
Revenues:						
Tuition & Related Fees	2,737,470	2,174,112	79.42%	2,738,325	2,392,402	87.37%
Program & Course Related Fees	913,410	749,868	82.10%	774,395	691,077	89.24%
Testing Services	86,575	60,661	70.07%	84,830	61,303	72.27%
Sales Tax Proceeds	477,600	330,731	69.25%	473,100	342,201	72.33%
Interest Income	18,840	4,344	23.06%	19,505	6,350	32.56%
Other Income	64,495	124,142	192.48%	83,410	49,871	59.79%
General Revenue	2,591,465	2,622,730	101.21%	3,095,210	2,642,493	85.37%
Workforce 2000 Funding	1,271,850	1,059,867	83.33%	1,255,850	1,059,867	84.39%
Transfer from Construction/Renovation Fund	146,880	0	0.00%	300,000		0.00%
Auxiliary Income - Culinary Café	2,715	4,944	0.00%	3,760	2,488	0.00%
Auxiliary Income - Student Housing	52,800	46,493	0.00%	47,200	39,013	0.00%
Total Unrestricted Revenues	8,364,100	7,177,893	85.82%	8,875,585	7,287,065	82.10%
Expenses:						
Regular Salaries	4,291,580	3,423,349	%17.67	4,491,430	3,470,663	77.27%
Extra Help Salaries	121,800	45,648	37.48%	113,575	70,039	61.67%
Fringe Benefits	1,595,060	1,246,213	78.13%	1,714,370	1,259,829	73.49%
Supplies & Services	1,395,690	1,027,767	73.64%	1,634,221	1,235,385	75.59%
Travel	64,905	11,725	18.06%	79,489	44,647	56.17%
Utilities	415,920	339,545	81.64%	432,600	361,903	83.66%
Capital Outlay	76,950	35,717	46.42%	34,000	24,264	71.36%
Bond Payments	402,195	295,706	73.52%	375,900	296,303	78.82%
Contingency	0	0	0.00%			0.00%
Total Unrestricted Expenditures	8,364,100	6,425,670	76.82%	8,875,585	6,763,033	76.20%
Net Income or (Loss)		752,223			524,032	

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Next Month » Saturday	지 중)	<u>u</u>	22  (p) 8:00 AM Board of (p) 9:00 AM COVID Vaccine Clinic	5	
Friday	<u>코</u> Final Grades Due	14 (P) 8:00 AM Melbourne (P) 8:00 AM Melbourne (P) 8:00 AM Melbourne School Election Early Voting Last Day for Faculty	5	<u>29</u> Census Day Last Day to Audit a Class	-
Thursday	6 (p) 1:00 PM Izard County Coalition Group-Monthly Meeting (p) 6:30 PM Commencement Commencement	13 (1) 7:30 AM Real Estate Continuing Education Class (1) 8:00 AM Melbourne School Election Early Voting (1) 8:00 AM Melbourne School Election Early Voting	20	21	
May 2021 Wednesday	স	12) (p) 8:00 AM Melbourne School Election Early Voting (p) 8:00 AM Melbourne School Election Early Voting	19 (p) 8:00 AM Take Down Melbourne School Election (p) 8:00 AM Take Down Melbourne School Election	26	
Tuesday	4 (p) 1:00 PM Commencement Practice (p) 6:00 PM Capping and Plinning	11 (p) 8:00 AM Melbourne (p) 8:00 AM Melbourne School Election Early voting (p) 8:00 AM Melbourne School Election Early voting (m) 1:30 PM Planning and Assessment Council Committee Meeting (p) 4:00 PM NADT's Beaut V& Beast Rehearsal ARNEC Classes Begin			-
Monday	3 (p) 11:00 AM Capping and Pinning Practice (p) 12:00 PM Nursing Banquet Banquet	0 PM Set up for le School Election 0 PM Set up for le School Election	17 (p) 8:00 AM Melbourne (p) 8:00 AM Melbourne Voting (p) 8:00 AM Melbourne School Election Early Voting	0 AM NEA odal Board of res Meeting 00 AM Carpenter cal Center Ribbon 00 AM Foundation Meeting 8 Beast Dress & Beast Dress 8 Beai	<u>31</u> Memorial Day Holiday (Offices Closed)
« Previous Month Sunday	ন	ন	9 <u>1</u>	2	30

# **College Monthly Calendar:**